

ANNEX A

List of principal offices held by Directors in other Companies not included in the Pirelli Group.

Marco Tronchetti Provera	Marco Tronchetti Provera S.a.p.A.	General Partner
	Camfin S.p.A.	Chairman
	Gruppo Partecipazioni industriali S.p.A.	Chairman
	Prelios S.p.A.	Chairman
	Mediobanca S.p.A.	Deputy Chairman
	F.C. Internazionale Milano S.p.A.	Director
	Alitalia Compagnia Area Italiana	Director
	Eurostazioni S.p.A.	Director
Vittorio Malacalza	HOFIMA S.p.A	Chairman
	Malacalza Investimenti S.r.l.	Chairman
	Camfin S.p.A.	Director
	Rcs Mediagroup S.p.A.	Director
	Cassa di Risparmio della Spezia S.p.A.	Director
Alberto Pirelli	Gruppo Partecipazioni industriali S.p.A.	Director
	Camfin S.p.A.	Director
	KME S.p.A.	Director
Carlo Acutis	Vittoria Assicurazioni S.p.A.	Vice Presidente
	Banca Passadore S.p.A.	Deputy Chairman
	YAFA S.p.A.	Director
	YAM INVEST	Member of Supervisory Body
Anna Maria Artoni	Artoni Group S.p.A.	Sole Administrator
	Carraro S.p.A.	Director
	Cariparma	Director
Gilberto Benetton	Edizione S.r.l.	Chairman
	Atlantia S.p.A.	Director
	Autogrill S.p.A.	Chairman
	Benetton S.p.A.	Director
	Mediobanca S.p.A.	Director
	Allianz S.p.A.	Director
Alberto Bombassei	Brembo S.p.A.	Chairman and Chief Executive Officer
	Italcementi S.p.A.	Director
	Atlantia S.p.A.	Director
	Fiat Industrial S.p.A.	Director
	Nuovo Trasporto Viaggiatori S.p.A.	Director
Franco Bruni	Unicredit Audit S.c.p.A.	Director
	Pioneer Investment Management S.p.A	Director
Luigi Campiglio	Allianz Bank Financial Advisor	Director
Paolo Ferro-Luzzi	Servizio Italia S.p.A.	Chairman
	Banknord SIM S.p.A.	Chairman
	Prelios Sgr	Chairman
	Prestitalia S.p.A.	Chairman

Pietro Guindani	Vodafone Omnitel NV	Chairman
	Carraro S.p.A.	Director
	Sorin S.p.A.	Director
	Assonime	Director
Giulia Maria Ligresti	Fondazione Fon-SAI	Chairwoman
	Premafin Finanziaria S.p.A.	Chairwoman and CEO
	Finadin S.p.A.	Director
	SAI HOLDING ITALIA S.p.A.	Chief Executive Officer
	SAIFIN S.p.A.	Chairwoman
	Ssinternational SA	Director
Elisabetta Magistretti	Mediobanca S.p.A.	Director
	Unicredit Audit	Director
	Unicredit Logistics	Director
	Zao Unicredit Russia	Member of the Supervisory Board
Massimo Moratti	F.C. Internazionale Milano S.p.A.	Chairman
	SARINT S.A.	Chairman
	SARAS S.p.A. Raffinerie Sarde	Chief Executive Officer
	GUT Edizioni S.p.A.	Director
	Angelo Moratti di Gian Marco Moratti e Massimo Moratti & C. S.a.p.A.	Chairman
Renato Pagliaro	Mediobanca S.p.A.	Chairman
	Telecom Italia S.p.A.	Director
	RCS MediaGroup S.p.A.	Deputy Chairman
	Istituto Europeo di Oncologia s.r.l.	Statutory Auditor
Giovanni Perissinotto	Assicurazioni Generali S.p.A.	Chief Executive Officer
	Fiat Industrial S.p.A.	Director
	Banca Generali S.p.A.	Chairman
	Ina Assitalia S.p.A.	Director
Luigi Roth	Terna S.p.A.	Chairman
	Banca Popolare di Roma S.p.A.	Chairman
	Meliorbanca S.p.A.	Director
	Autostrada Torino – Milano S.p.A.	Director
Carlo Secchi	A2A	Member of the Management Board
	Allianz S.p.A.	Director
	Italcementi S.p.A.	Director
	Mediaset S.p.A.	Director
	EXPO 2015 S.p.A.	Director
Manuela Soffientini	Philips S.p.A.	Director
Giuseppe Vita	Allianz S.p.A.	Chairman
	Banca Leonardo S.p.A.	Chairman
	Barilla S.p.A.	Director
	Humanitas S.p.A.	Director
	Axel Springer AG	Member of Supervisory Board